2019 SARI Ambassador Gage Mechefske shown here with his favourite pony, Toby. The Mechefske Family represented all of our participants at major fundraisers and speaking events throughout the year, sharing the benefits their entire family has received through their participation at SARI. We wish to sincerely thank the Mechefske Family for a wonderful year of inspiring stories, and Gage for being a truly wonderful ambassador!

SARI THERAPEUTIC RIDING

2019 ANNUAL REPORT

SARI’s Mission
We provide opportunities for people with special needs to move towards greater independence and freedom through their connection with horses.

SARI’s Values
SARI is a caring community of volunteers, donors, board members, parents, staff and horses working interdependently to serve people with special needs and others. We provide a supportive atmosphere conducive to networking, sharing and learning. We value and celebrate the wonderful diversity represented in this community and through our actions, words and representations we promote the fundamental dignity of all. We seek to create and maintain a stimulating environment and foster the distinct contributions of all individuals within the SARI community.

SARI’s Vision
A community where individuals realize their potential.
As we look back to wrap up another decade here on the farm, I am both hopeful and energized for how we are stepping into the next. 2019 was a year of change and growth for SARI as we embraced some exciting developments: first turn-out onto our new pasture; two record-breaking fundraisers; building on connections in the equine therapy industry; a new program offering; and early progress on our strategic directions.

In late spring, we hosted a “Gate Opening” ceremony for stakeholders, members of local and provincial parliament, and the Ontario Trillium Foundation, who joined us for our first turn-out of horses on our new pasture. After purchasing additional acreage in 2017, the final touches required on the existing south paddocks and four new paddocks were completed in the fall. This additional pasture allowed our herd to grow as we added a pony to our lesson program to ease the workload of many other members of our herd.

We had a record breaking year for annual fundraisers Bowling for Ponies and Ride-a-Thon; the latter changed venues in recognition of its 40th anniversary and drew the equestrian community together for a bucolic ride at Belvoir Estate Farm. Our other fundraisers saw success including a London Knights 50/50 draw, Day at the Derby, Golf Tournament, and Artisan Auction. We were once again a beneficiary of the Plunkett Show Car Parking and although it was the last, we will remain grateful for our many years of having fun in the sun with the Boys and Girls Club!

We solidified our commitment to the Professional Association of Therapeutic Horsemanship International (“PATH”), certifying three instructors and registering four more. Four members of our staff team attended the PATH Intl. Region 4 conference in Michigan which was a remarkable networking and learning opportunity. SARI is now the only PATH Member Centre in Ontario, with an Ontario Region 4 Representative and one of two PATH Mentors in all of Canada on staff.

In the summer, we introduced a new program called “Ride On”. This unique opportunity was extended to our participants who ride independently as they are able to groom, tack, handle and ride their own horse at walk, trot, and sometimes canter, without any volunteer support! Participants embraced the opportunity to spend more time in the barn learning about stable management and some even competed with the local Hoofbeats Dressage Club. We are confident this Ride On program will continue to grow our riders into exceptional equestrians for many years to come.

Perhaps one of the biggest changes we experienced was the departure of our treasured Executive Director of ten years, Diane Blackall. Throughout her time with SARI, Diane fostered both relationships with donors and an incredible team spirit. We were not surprised at the enormous turnout to our Open House to celebrate Diane; her impact was wide-reaching and will be long-lasting. I am personally grateful for her leadership and hope I can fill the proverbial big shoes she has left behind.

We made some progress on our strategic directions – long-term goals set in 2018 to maintain our forward-thinking perspectives and keep our participants at the heart of our decision-making. Headway included an in-depth analysis of technology requirements to support fundraising, completion of short-term property development projects, and a thorough examination of organizational structure. The latter resulted in the re-instatement of a Head Instructor position as well as additional staff coverage to maximize safety on site. I wish to extend my gratitude to our Board of Directors and the committees on which they sit for their diligence in making the strategic plan a focus of conversation now and into the years to come.
Finally, I wish to share my sincere appreciation for the SARI Staff Team. This group of energetic, passionate, and dedicated people are remarkable. This year they embraced change, maintained flexibility, supported one another, and above all things, ensured that our participants remained at the centre of focus. As they say, “it takes a village” – and this village is a pleasure to be a part of.

With a strong support network across our community, a dedicated volunteer base, and a passionate Staff and Board, SARI is ready for what the next decade will bring.

Janine Langley
Executive Director
Thanks to the support of donors, our dedicated staff and volunteers, and the families we serve, 2019 has been another successful year at SARI Therapeutic Riding. This Annual Report will showcase all the excellent work being done at SARI and the reasons why 2019 was another outstanding year.

I would like to take this opportunity to thank our 2019 Board Members for their caring dedication and generous support of SARI. In particular I would like to thank our outgoing Board member Paula Schuck for four years of enthusiastic commitment to the organization. Paula was one of our parent representatives on the Board and sat on various standing and event committees. Thanks Paula!

SARI would be nothing without a group of dedicated individuals! Our lesson volunteers and volunteer instructors, who help with the riding, driving, grooming, Hippotherapy, and Summer Camp programs are vital to SARI. Not only do they become an important part of the experience for our participants, but they also make the unique programming offered at SARI financially feasible. Our lesson volunteers and volunteer instructors logged an approximate 14,100 hours in 2019, which equates to over $190,000 in wages. In addition, the success of SARI’s fundraising events and many other aspects of SARI’s governance and operations depend largely on the time and dedication given by our volunteers. In short, we could not run such an exceptional organization without the commitment of our volunteers who continue to support us week after week, month after month, and in many cases, year after year.

I would like to thank our caring and capable staff team for the passion they bring to work at SARI for the benefit of our participants. I would also like to thank our past Executive Director, Diane Blackall who left SARI after ten years of amazing leadership. She is a true champion of SARI and we were very fortunate to have had her to represent the organization. In August 2019, we welcomed Janine Langley as our new Executive Director. I am extremely excited about the future of SARI under Janine’s leadership. Her passion for this organization is truly inspirational.

2019 was a year full of accomplishments, many of which you will learn more about in this Annual Report. As I wrap up my role as President at the March 2020 AGM, I want to thank the Board for all of their support over the past two years. SARI will be in great hands with Emily Assini assuming the role of Board President. I am looking forward to one more year on the Board as Past President and working with such a fantastic group. Thank you all for your continued support.

Arnie Lindquist
Board President
2018-2019 Outcome Measurements for Therapeutic Riding Program

Each program year (September to June) at SARI our instructors set individualized goals that are designed to meet the unique needs of each participant in the Therapeutic Riding Program.

In September 2018, participants/caregivers were asked to collaborate with instructors and/or program therapists to identify areas of focus in four categories: communication, social skills, independence and physical activity.

Participants were evaluated in September and then again in June after (a minimum of) two sessions. Ratings on each goal were scored on a scale of 1-5, where 1 represents “Does Not Do” and 5 represented “Does Very Well”.

104 participants were measured in total. The following scores represent the notable improvements:

- 96% of riders who chose a communication goal demonstrated an increase
- 88% of riders who chose a social skills goal demonstrated an increase
- 91% of riders who chose a physical activity goal demonstrated an increase
- 91% of riders who chose an independence goal demonstrated an increase

Participant and Equine Stats

PARTICIPANTS

56% of participants are children

Youngest participant is 4 years old; eldest participant is 67.

Most prevalent diagnoses are: Autism, Cerebral Palsy, Developmental Delay, Down Syndrome

Longest participation in the SARI program is over 30 years!

HORSES

20 horses on the farm, 9 of whom are age 20+

Youngest horse is age 10

Smallest herd member stands at 37” tall, tallest herd member is 16.2hh

Three of our horses celebrated 10 years of service, a rare achievement in the therapeutic riding industry - Glory, Vixen and Ben have been in the program since 2010!
Finances

2019 Fundraising Results

<table>
<thead>
<tr>
<th>Event</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bowling for Ponies</td>
<td>$32,696.04</td>
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<tr>
<td>Day at the Derby</td>
<td>$13,950.17</td>
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<tr>
<td>Golf Tournament</td>
<td>$57,680.48</td>
</tr>
<tr>
<td>Ride-a-Thon</td>
<td>$26,597.83</td>
</tr>
<tr>
<td>Artisan Auction</td>
<td>$6,602.96</td>
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</tbody>
</table>

Did You Know...

- Effective January 1st 2019 staff hours were increased to ensure that, at all times, there are two staff on site? This decision ensured that programs continued to run smoothly, with attention to maximizing safety of all participants, volunteers, staff and visitors.
- SARI was a grateful recipient of two employment grants that allowed for FOUR staff to run Summer Camp? A Camp Director was hired as well as three Camp Counsellors, making for an exceptional experience for all campers who joined us for fun in the sun!

Save the Date 2020

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bowling for Ponies</td>
<td>Mar 1</td>
</tr>
<tr>
<td>Golf Tournament</td>
<td>June 18</td>
</tr>
<tr>
<td>Day at the Derby</td>
<td>Sept 5</td>
</tr>
<tr>
<td>Ride-a-Thon</td>
<td>Oct 4</td>
</tr>
<tr>
<td>Artisan Auction</td>
<td>TBD</td>
</tr>
</tbody>
</table>
2019 Highlights

Parent & Participant Quotes

“This is a BIG deal for our child – outside, with the animals, trying new things, learning empathy and care for other beings. So critical – thank you!”

“My daughter has had so much fun – exposed to horses in a fun and safe way, and made new friends with a variety of abilities.”

“Our daughter's involvement in SARI's riding program has forever changed her life. She has not only gained confidence and physical strength, but a connection to an entire community of staff and volunteers who welcome her with open arms.”
## Acknowledging the Generous Support of Our 2019 Donors

### Platinum Level Donors

- Alpha Door Systems Inc./King Materials Handling
- The Canada Life Assurance Company
- Estate of Jeanne Greenberg
- Estate of Hilary Challenor
- G-Tel Engineering

### Gold Level Donors

- Allan and Susan Edwards Family Fund*
- Susan Carrothers
- Shelagh Gledhill
- London-Middlesex Civitan Club
- London North Animal Hospital
- McKenzie Lake Lawyers LLP

### Silver Level Donors

- Bob & Joanne Awrey
- Gary Bean
- Dr. Desi Brownstone and Dr. Kandice McKee
- Dr. Yehoshua Brownstone
- Cartmods Corporation
- CIBC Children’s Foundation
- Byron Corner & Pat Robertson-Corner
- Jackie Cullen
- Dave Scatcherd Memorial Charity Golf Tournament
- Davis Martindale Management Service
- Deloitte & Touche Management Solutions
- Foster Townsend Lawyers LLP
- Marion Hill
- Kinsmen Club of Greater London
- Kiwanis Club of Forest City-London

### Bronze Level Donors

- Jared Alger
- Anderson Craft Ales Ltd.
- Argyle Tax Service
- Arva Grain Corp.
- Emily Assini
- Halina Bain
- Indar Bhola
- Diane Blackall
- David Brownstone
- Cambri Management Inc.

- London Knights
- Lucan District Lions Club
- Ray Cullen Chevrolet Buick GMC
- Tom and Sue Allan Family Fund*
- Western Fair District

- Milton and Jeanne Broderick Charitable Fund*
- Mary O’Brien
- Optimist Club of Komoka-Kilworth
- Tim Hortons London & Area Owners
- Rose Marie & Clyde Walton

- London Community Foundation
- London Health Care and Ostomy Centre
- London Trackwork Inc.
- Paul Mahon
- Marcus & Associates
- Middlesex Centre Fire Department – Coldstream Station
- Joan Montgomery-Rose
- Rick Goodhew Medicine Professional Corporation
- Linda Rorabeck
- Michael Rothfeld
- Succession Global Inc.
- Total Focus Food Service Sales & Marketing
- TRS Components Ltd.
- United Way Winnipeg
- West Lorne Kiwanis Club

- Mary and Arnold Stapleton Fund*
- Masterfeeds
- Matson Driscoll & Damico Ltd.
- Mercedes Benz London
- Pamela Milne
- MNP LLP
- Mortgage Wise Financial
- Bernard Naumann
- Nicholson Smith & Partners LLP
- NVISION Contracting & Property Maintenance Ltd.
Bronze Level Donors continued

Jane Campbell
Canadian Security Concepts Inc.
Sandra Carey
Century 21 First Canadian Corp. Brokerage
Cohen Highley Lawyers
Dr. Greg Cook, Optometrist
Jeff Crew
Kimberly Darling
Gerald Davis
Distinctive Kitchens of London
DLS Electric
Everspring Farms Ltd.
Vito & Sharon Finucci
General Awnings Ltd.
Goodlife Fitness
Hardie
Harrison Pensa LLP
Henderson Equine Services
Laura & Mike Herbert
Highbury North Pet Hospital
Hoskin Feed & Country Store
K&C Quality Construction
Carson Kastelein
Jane Kewin
Krown Rust Control
Kuehne + Nagel
Kusiar Project Services Inc.
Langford Lumber Home Building Centre
Larry Langley
Lerners LLP
Mary Lou & Arnie Lindquist
London Awnings
Magil Construction
Management Effectiveness
Optimist Club of Byron
Optimist Club of Middlesex London
Palasad South London
Parry Homes Inc.
Peter Tichbourne Farrier Service
Dr. Matthew Pocrnic – Wortley Wellness Centre
Promechanical Truck Repairs Inc.
Dr. Ruth Pugh
Geoff Richey
Riverstone Original Homes
Rob Sanderson RE/MAX Advantage Realty
Robertson Hall Insurance
Joyce Scammell
Scott Petrie LLP Law Firm
Lance Scott
Selectpath Benefits & Financial Inc.
Selectra Inc.
Sier Developments Corporation
Sifton Family Foundation
Siskinds The Law Firm
South Winds Development Co. Inc.
Spencer Dentistry
Stinson Security
Texo Terra Contracting Ltd.
Benjie Thomas - KPMG
TLC Landscaping Design and Pools
Bill & Mary Ann Tucker
Allan Vanderveen
Vena Care
West Elgin Mutual Insurance
Elizabeth Wilker
Ashley Winder
ZTR Control Systems

*a fund within the London Community Foundation

Special Thanks

SARI wishes to acknowledge Steve Plunkett, the Ali Soufan Family, Belvoir Estate Farm & Equestrian Centre, Sprucewood Tack Shop, and Dyanne Mogan for your generous support of SARI’s fundraising efforts.

SARI is grateful for donations made in memory of James Duncan, Erin Driscoll-Davies, Donald Finch, Jeanne & Syd Greenberg, Herdis Holm, “Ruby”, George Stinson, Ruth Wagman, and Joe White.
2019 HERITAGE CLUB DONORS

The SARI Heritage Club recognizes donors who have contributed to SARI for 5 or more consecutive years.

We welcome the following members to their anniversary year:

5 YEARS

Jane Kewin
Tim Kotilehti
Rosina Orsini
Lance Scott
Naomi Stoffman
Margaret Underwood

10 YEARS

Arva Grain Corporation
Everspring Farms Ltd.
Donna & Brandon Gilbert
Middlesex Centre Fire Department – Coldstream Station
MNP LLP
Geoff Richey
Total Focus Food Service Sales & Marketing

15 YEARS

Milton and Jeanne Broderick Charitable Fund – a fund within the London Community Foundation

SARI Therapeutic Riding endeavours to ensure the accuracy of the donor lists and regrets any oversights that may have occurred. Please contact office@sari.ca if changes are necessary.